



Arthur J. Fried

Member of the Firm

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ARTHUR J. FRIED is a Member of the Firm in the Health Care and Life Sciences practice, in the firm's New York office. He represents all types of health care providers, including academic medical centers, hospitals, faculty practices, behavioral health and home care entities, diagnostic laboratories, physicians, and physician groups.

Mr. Fried:

- Advises hospitals, academic medical centers, and other providers in such areas as strategic health system development, managed care and payment reform, physician integration, health care reform, medical staff matters, and governance
- Works with emerging mobile and telehealth companies to create compliant business strategies and information technology platforms
- Provides advice on fraud and abuse and regulatory compliance arising under anti-kickback laws, the Stark Law, and the False Claims Act; confidentiality and HIPAA; patient rights; and ethics
- Represents health care providers in preparing for, and responding to, government audits and investigations and in conducting internal reviews and investigations
- Works with clients to develop programs and procedures to ensure compliance with regulatory requirements and tax-related issues, such as physician and executive compensation
- Represents institutions and hearing committees in faculty and medical staff due process proceedings
- Advises and provides representation on all aspects of peer review and root cause analysis processes

Immediately prior to joining Epstein Becker Green, Mr. Fried was General Counsel and Senior Vice President at a large teaching hospital, and Vice President for Legal and Regulatory Affairs at a major nonprofit health system. In 1995, he was appointed as the first General Counsel to the independent Social Security Administration by President Clinton. From 1977 to 1990, Mr. Fried was an attorney at The Legal Aid Society of New York. He then served as General Counsel to the New York City Human Resources Administration and the New York City Department of Housing

Preservation and Development, and became the Executive Director of the Center for Excellence in New York City Governance at the Robert F. Wagner Graduate School for Public Service at New York University.

Mr. Fried's experience includes:

- Defending and negotiating comprehensive settlements of numerous federal and state fraud and abuse investigations involving hundreds of millions of dollars in Medicaid and Medicare payments, and overseeing the implementation of and compliance with resulting corporate integrity agreements
- Overhauling a hospital's clinical services agreements to enhance physician productivity and satisfaction, improve fiscal health, strengthen compliance, facilitate operational objectives, and align physician and hospital interests
- Managing peer review processes and medical staff proceedings from start to finish, including Board and court appeals, for a major tertiary care facility
- Serving as sole or lead counsel during his tenure at The Legal Aid Society in dozens of groundbreaking class action lawsuits, against city, state, and federal agencies that resulted in the receipt of cash or medical assistance benefits by over one million individuals and households
- Designing the legal structure of a ground-breaking model affiliation and quality of care certification strategy for a world-renowned cancer center

Mr. Fried was a member of the Barack Obama Presidential Transition Team, Social Security Advisors Group, and a two-time recipient of Vice President Al Gore's "Heroes of Reinvention" Hammer Award for his contributions to a federal government that "works better and costs less." He also served as the U.S. Delegate to the 1999 Rehabilitation International General Assembly in London, England, and was the U.S. Representative to the 7th European Regional Conference of Rehabilitation International in Jerusalem, Israel, which focused on disability rights issues. Mr. Fried received the New York State Department of Social Services Achievement Award "for successful implementation of SSI and Medical Assistance federal maximization efforts on behalf of disabled New Yorkers."

Additionally, Mr. Fried has been quoted in numerous publications, including, but not limited to, *The New York Times*, *Business Week*, *New York Daily News*, *Deseret News* (Utah), *El Diario/La Prensa*, and *El Mundo* (Spain). He has also been interviewed on various television and radio programs, such as NY1 — *New York Tonight*, *MSNBC Chat*, *Independent Television News* (United Kingdom), *Hungarian TV*, *Voice of America*, and CBS and WOR Radio, among others.

Mr. Fried has been chosen by his peers for inclusion in *The Best Lawyers in America*® (2021) in the field of Health Care Law. In 2020, Mr. Fried was cited by *Chambers USA: America's Leading Lawyers for Business* among the "Leaders in Their Field," in the New York—Healthcare category. Mr. Fried was elected to the National Academy of Social Insurance in 2020, and he contributed to *Corporate Practice of Medicine: A Fifty State Survey, Second Edition*, published by the American Health Lawyers Association (AHLA). Mr. Fried served on the Editorial Advisory Board of *West's Social*

Security Reporting Service from its inception in 1983 until 1995, and he authored “A Disability Appeal Primer” for that publication. While attending law school, Mr. Fried was an Editor of the *Cornell Law Review*.

Education

- Cornell University Law School (J.D., 1975)
 - *magna cum laude*, Order of the Coif
- Cornell University (B.A., 1972)

Court Admissions

- Supreme Court of the United States
- U.S. Court of Appeals for the Second Circuit
- U.S. District Court, Eastern District of New York
- U.S. District Court, Southern District of New York

Bar Admissions

- New York

Practice Areas

- Behavioral Health
- Compliance Counseling and Defense
- Fraud and Abuse Counseling and Defense
- General Counsel Services
- Government Investigations and Litigation
- Health Regulatory Due Diligence
- Medical Staff, Peer Review
- Mergers, Acquisitions & Divestitures
- Privacy, Cybersecurity, and Data Asset Management
- Stark/Self-Referral

Industries

- Health Care and Life Sciences Industry
- Home Health, Hospice & Community-Based Providers
- Physician Group Practices/Management

Memberships

- American Health Lawyers Association
- Coalition for Chappaqua Schools
- The ERISA Industry Committee (ERIC): Telehealth Task Force (Inaugural Member)
- National Academy of Social Insurance
- New York City Bar Association
- New York State Bar Association, Health Law Section, E-Health and Information Systems Committee, Co-Chair